

HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL

MEMBERS: Cllr Bill Armer (Lead Member), Cllr Beverley Addy, Cllr Itrat Ali, Cllr Jo Lawson, Cllr Alison Munro, Cllr Habiban Zaman, Helen Clay (co-optee), Kim Taylor (co-optee).

SUPPORT: Nicola Sylvester, Principal Governance Officer

THEME/ISSUE	APPROACH AND AREAS OF FOCUS	OUTCOMES
1. Resources of the Kirklees Health and Adult Social Care Economy	<p>To consider the resources of the health and social care system in Kirklees to include:</p> <ul style="list-style-type: none"> • An overview of the financial position of the local health and social care system to include: the work that is being carried out to meet current year budgets; and to identify any risks. 	<p><u>Panel meeting 16 August 2023</u></p> <p>Representatives from key organisations provided an update in relation to each organisation’s financial position, which included the risks and mitigations in the longer term, and also provided an overview of the next steps for the current financial year and future years.</p> <p>The Panel noted the commitment from partners to continue to work together to ensure sufficiency, drive out health inequalities and to understand the needs of the population.</p>
2. Capacity and Demand – Kirklees Health and Adult Social Care System	<p>To monitor the work being done by Kirklees core physical providers to manage demand and catch up with delayed planned surgery, therapeutics, and diagnostics to include:</p> <ul style="list-style-type: none"> • Receiving updated data on waiting list times by service to assess progress against data received by the Panel last year (August 2022) to include: update on waiting times for children requiring dental 	<p><u>Panel meeting 16 August 2023</u></p> <p>Representatives from partner organisations presented details of the work being done in relation to capacity and demand.</p>

	<p>extractions under general anaesthetic and actions being taken to reduce delays (see item 7).</p> <ul style="list-style-type: none"> • An update on diagnostic waiting times. • An update on the management of waiting lists and plans to reduce and catch up with delays in planned surgery with a particular focus on the numbers of people waiting 52 weeks or longer. • Review of cancelled elective/ planned procedures. • Considering new developments and initiatives, such as the community diagnostic hubs, that are being introduced to address the backlog. 	<p>The information was noted, and the Panel acknowledged that primary care demand was currently extremely high, and the position had only just been recovered to a pre-covid position, with workforce challenges more keenly felt in small GP practices.</p> <p>The Panel noted that the home first approach continued with the overarching principle to discharge people home with the right support leading to the increased hours in care provision.</p>
<p>3. Joined up Care in Kirklees Neighbourhoods</p>	<p>To continue to review the work of health services in the community to include:</p> <ul style="list-style-type: none"> • Assessing progress of the integration of services and workforce. • Considering the work that is being done locally to action the national delivery plan for recovering access to primary care. • An update on the work of community pharmacy and the proposals from Government and NHS on price concessions reform and relief measures to ease pressure on pharmacies. 	<p><u>Panel meeting 27 September 2023</u></p> <p>Representatives from the Kirklees Health and Care Partners provided an update on Joined Up Care in Kirklees Neighbourhoods.</p> <p>The Panel acknowledged that the information submitted did provide good evidence of the progress that was being made in integrated working despite the pressures in the local health and adult social care system.</p>

<p>4. Mental Health and Wellbeing</p>	<p>An overarching theme that looks at services that focus on providing support in areas that cover mental health and wellbeing to include:</p> <ul style="list-style-type: none"> • A focus on access to inpatient services including the proposals for transforming Older People’s Mental Health Inpatient services. • Look at the work being undertaken by the Kirklees Integrated Wellness Service and the Thriving Kirklees Single point of Access Service with a focus on CAMHS. 	<p><u>Panel meeting 16 August 2023</u></p> <p>The Panel agreed to set up a formal JHOSC with Calderdale and Wakefield Council to consider the Older People’s Mental Health Inpatient Services.</p> <p>The first meeting of this JHSOSC will be on 27 November 2023 in Wakefield.</p>
<p>5. Managing capacity and demand</p>	<p>To look at the work that is being done in the community to reduce unnecessary admissions to hospital to include:</p> <ul style="list-style-type: none"> • Considering the actions and initiatives to support hospital avoidance and provide the appropriate level of care and support at or closer to home. • To look at the work being done by the local authority and Locala on providing reablement support to include work being done pre-discharge, during discharge and post discharge. • To review the data on the numbers of discharges and readmissions (after 28 days) from all health care settings over the last 12 months. 	<p><u>Panel meeting 27 September 2023</u></p> <p>The Panel heard from representatives from the Kirklees Health and Care Partners who provided an update on managing Capacity and Demand, and was assured that necessary admissions to hospital were being reduced.</p> <p>The Panel was pleased to note that there was currently no waiting list in Kirklees for home care provision.</p>
<p>6. Maternity Services</p>	<p>To follow up on the concerns of the Panel that women who live in Kirklees are currently unable to access a birth centre located in their local district to include:</p> <ul style="list-style-type: none"> • An update on the work being done by CHFT and MYHT to reintroduce birthing centres in Kirklees. • Establishing a timeline for the reopening of services and submission of the proposed maternity services model for Kirklees. • An update on maternity services workforce. 	<p>(A visit to Pinderfields Birthing Centre took place on Monday 16th October 2023)</p> <p><u>Panel meeting 22 November 2023</u></p> <p>The Panel heard from representatives from Mid Yorkshire Teaching NHS Trust, and Calderdale and Huddersfield Foundation NHS Trust. The Panel was satisfied that MYTT had</p>

	<ul style="list-style-type: none"> Formally agreeing next steps to include the approach to communicating and publicising the issue. 	<p>firm proposals and timeframes to re-open the birthing unit at Dewsbury District Hospital.</p> <p>The Panel remains concerned about the continued closure of the birthing unit at Huddersfield Royal Infirmary.</p> <p>A further update in relation to next steps will be brought to the Panel early in 2024.</p>
<p>7. Access to dentistry - (Kirklees Issues)</p>	<p>To follow up on the concerns of the Panel regarding the significant delays for children requiring dental extractions under general anaesthetic to include:</p> <ul style="list-style-type: none"> An update from Locala, CHFT and MYHT on the actions being taken to enable the availability of appropriately staffed theatre time to support the management of the waiting list. Input from the West Yorks Integrated Care Board (WYICB) to include its response to the delays as the new commissioner of dental services in West Yorkshire. An update following the WY JHOSC meeting on 23rd November 2023 where the West Yorkshire Integrated care board will provide information on spending / budgets, flexible commissioning, local workforce plan and the influence on national policy. To identify and follow up on the specific issues affecting Kirklees i.e. access to acute theatres. 	<p><u>Panel meeting 27 September 2023</u></p> <p>The Panel was advised that CHFT, at the time of writing of the report, had 12 children awaiting surgical dental extraction. At the time of the report preparation, 119 paediatric patients in MYTT were currently awaiting surgical dental extraction.</p> <p>The issue of access to dentists and paediatric surgical dental extraction remains an area of concern for the Panel.</p> <p>Further information will be provided to the Panel following the West Yorkshire Joint Health Scrutiny Meeting on 23 November 2023.</p> <p><u>Panel meeting 24 January 2024</u></p> <p>Following the West Yorkshire Joint Health Scrutiny Meeting on 23 September, the Panel was advised that the ICB had become the</p>

		<p>responsible commissioners for dentistry in April 2023 and outlines their medium to long-term ambition. The issue of access to NHS dentists and paediatric dental extractions remained an area of concern for the Panel.</p> <p>Further information on inequalities between Huddersfield and Dewsbury was requested, along with data for people attending A & E who were registered with an NHS dentist.</p>
<p>8. Kirklees Safeguarding Adults Board (KSAB) and the Care Quality Commission (CQC)</p>	<ul style="list-style-type: none"> • To receive and consider the KSAB Annual Report 2022/23 in advance of discussions with the KSAB Independent Chair to enable the Panel to identify areas of concern and/or interest. • Receive a presentation from the CQC on the State of Care of regulated services across Kirklees. • To arrange a discussion with both KSAB and CQC to help provide the Panel with an overview of the quality and safety of adult social care provision. 	<p><u>Panel meeting 28th February 2024</u></p> <p>The Panel heard from the Independent KSAB Chair who advised that in 2022-23 the Board had worked jointly with regional consortium colleagues in procuring an online platform with the overarching aim of joint Multiagency safeguarding adults policy and procedures to be easily accessed by all partner organisations in West Yorkshire, North Yorkshire and York.</p> <p>Several networking groups had taken place inviting frontline staff and volunteers working in the safeguarding arena. The Board continued to work together with partner organisations and people in the community.</p> <p>The Panel was satisfied with the work that had taken place by KSAB in 2022-23</p>
<p>9. Adult Social Care / CQC Inspection</p>	<p>To continue to focus on the services being delivered by Kirklees Adult Social Care to include:</p>	<p><u>Panel meeting 26 October 2023 (informal)</u></p>

	<ul style="list-style-type: none"> • Looking at the Council’s approach to preparing for the CQC inspections • Considering the new CQC inspection areas of responsibility to understand the assurance regime. • To look at emerging themes and outcomes from the CQC pilot inspection sites. • Receive details of the broader range of changes that the Council is developing to improve the social care offer. • Supported Living. • To consider the CQC self-assessment and development plan. 	<p>The Panel noted that ASC will be given five weeks notice of the inspection and the inspection could be as early as November, or up to 18 months time.</p> <p>The Panel was satisfied that the ASC team in Kirklees was well along with its preparations for the five key ‘I’ statements and the core themes emerging from pilot areas.</p> <p><u>Panel meeting 28th February 2024</u></p> <p>The Panel noted that during 2023, five pilot sites had been inspected, with another 20 due between October 2023-March 2024. The ASC team had noted the emerging themes and outcomes from the CQC pilot inspections in readiness for Kirklees inspection.</p> <p>The Panel was satisfied with the progress of the ASC team and how well prepared they were in readiness for the Kirklees inspection.</p>
<p>10. Consultation on the closure of Claremont House and Castle Grange</p>	<p>The Panel will consider the consultation in relation to the proposals to close 2 care home in Kirklees to focus on:</p> <ul style="list-style-type: none"> • What has been done to date with the consultation. • Emerging themes coming out of the consultation process and how these will be addressed. • The plans for the remaining weeks before a decision will be formulated and decided upon by Cabinet. • The Integrated Impact Assessment • Longer term impact information 	<p><u>Panel meeting 22 November 2023</u></p> <p>The Panel heard from officers within Adult Social Care who outlined the proposals for approval in principle to withdraw from the long stay residential care market. The report also covered a summary of the aims, principles, methodology and emerging themes of the public consultation.</p>

		<p>The Panel also heard from families of residents of Claremont House and Castle Grange and the Panel heard that measures were in place to engage with and ask questions of officers of the Council. The Panel noted that individual conversations were offered to families and carers.</p> <p>The Panel requested clarity on the financial details contained within the Cabinet report. They noted the information received regarding the consultation and may to return to the issue at a later date.</p> <p><u>Panel meeting 28th February 2024.</u></p> <p>The Panel heard from officers within Adults Social Care who outlined the proposal to Cabinet for the future of council run dementia care homes. The report was seeking approval to explore potential opportunities to transfer two homes to an independent sector provider with the council continuing to operate the homes during this time, and thereafter if a transfer was not successful. The service had been approached by several independent providers who wished to explore this as a potential opportunity.</p> <p>The Panel welcomed the proposal to explore opportunities to transfer as a going concern</p>
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		with the view that the council would continue to operate the homes if not successful.
11. Joined up hospital services in Kirklees.	<p>To look at the work being developed by Calderdale and Huddersfield NHS Foundation Trust and Mid Yorkshire Teaching NHS Trust to provide joined up services in Kirklees to include:</p> <ul style="list-style-type: none"> • The approach to delivering non-surgical oncology services for Kirklees residents. • The approach being taken to develop the partnership working between the two trusts including details of other services that have the potential to be jointly delivered and/or supported. • Data to demonstrate the benefits to patients for those services that are jointly supported and/or delivered. 	
12. External Consultancy	<p>Adult social care has recently instructed an external commission consultant to support the identification of pathway and demand efficiencies. The commission will take the form of an exploration/analysis stage and then a potential change programme of work to embed efficiency opportunities.</p>	<p><u>Panel meeting 26 October 2023 (informal)</u></p> <p>The Panel noted the reasons for instructing the external consultancy Newton Europe due significant challenges facing ASC over the coming years, including national and local current financial challenges.</p> <p>The Panel was satisfied that the officers, along with Newton would be in a position to deliver the transformation needed to safeguard the council and its population.</p>
13. Carephones Restructure	<p>The Panel will consider the decision in respect of the Key Decision Principles:</p>	<p><u>Panel meeting 17 November 2023</u></p>

	<ul style="list-style-type: none"> • Relevant considerations – Lack of evidence that due regard has been given to the impact on service users, particularly disabled people. • Consult - lack of consultation with service users • Options considered – No detail of alternative options considered and reasons for disregarding any potential options. 	<p>The Panel heard from signatories to the call in regarding concerns in relation to impact and consultation. Having considered the issues, the Panel requested that the stage 2 impact assessment be published with the decision, and noted the change in provision was not substantial and would not result in the removal of an elements that were already provided. The Panel was satisfied that the alternative funding streams had been considered and was content that the means tested model offered the fairest way of funding provision.</p> <p>The decision taken in relation to care phones was therefore freed for implementation.</p>
<p>14. Non-Surgical Oncology</p>	<p>To follow up the concerns of the West Yorkshire Joint Health Overview and Scrutiny Committee regarding a change in service for non-surgical Oncology:</p> <ul style="list-style-type: none"> • Engagement – The rationale for choosing the locations to undertake engagement, • Plans to transfer inpatient services, • Travel and continuity of care. 	

Golden Threads: Workforce recruitment and retention.
Impact of Covid-19.
Performance data to be included where appropriate to inform the individual strands of work.

Inequalities in health to include checking the work being done to promote the range of services and support available to deprived communities and actions/initiatives to increase uptake of services and screening programmes.